

Second Quarter, 2009

### Special points of interest:

- Call for Design Awards Submittals— Due August 28, 2009
- Only a few booths left at the 2009 Annual AIA Montana Fall Conference! Reserve yours today! Forms available at the website.
- Livable Community Nomination Awards are NOW open — This is your opportunity to recognize those working hard to improve your community!

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# AIA Montana News

## President's Message

*Jeff Sandholm, AIA, President*

I had the opportunity last month to attend the AIA National Convention in San Francisco. The theme of this year's conference was "The power of diversity, Practice in a complex world". As many could guess, much of the discussion centered on the current economic downturn and how firms are finding ways to re-invent themselves in new ways.

It is sometimes hard to justify spending 3 to 4 days away from the office, especially when times are tough. However, the conference can provide a great opportunity to really "work on the firm" as opposed to just "working in the firm". Getting out of the day-to-day routine is a great way to remember all the things that got us excited about Architecture in school. It also allows us to focus on how to re-inject some of this excitement back into the day-to-day operations and tasks of our office. There are hundreds of great continuing education

opportunities, tours of great Architecture and an Expo of new products and software that has just about anything you may be looking for.

The convention is also an opportunity to reconnect with old classmates as well as other professionals from Montana. We had an opportunity to attend a Montana State University Reunion at the San Francisco office of Mithun as well as sharing a drink with other Montana Architects and MSU professors.

Next year's convention is in early June in Miami. I would encourage anyone who has never attended this event to make this a priority, and yes I did say Miami.

### Up Coming Events:

- Livable Community Award Nomination Due — August 15, 2009
- AIA Montana 2009 Design Awards Due — August 28, 2009
- Pacific Northwest + Pacific Regional Conference— Anchorage, Alaska — September 17-19, 2009
- AIA Montana 2009 Annual Fall Conference — Bozeman, Montana — October 8-10, 2009
- Montana Architect—AIA Montana's Annual Magazine — Advertising Due October 15, 2009
- Greenbuild International Conference & Expo — Phoenix, Arizona, — November 11-13, 2009
- Grassroots 2010— Washington, D.C. — February 2-7, 2010

## AIA Montana Fall Conference 2009 Speaker Line-Up

*Chere LeClair, AIA, Secretary/  
Treasurer and Fall Conference Chair*

Mark your calendars now for the 2009 Fall Conference to be held October 8<sup>th</sup>-10<sup>th</sup> in Bozeman on the MSU campus. This year's theme, *Sustainable Practice*, will focus on strategies to keep firms competitive during this economic down turn as well as emphasis on sustainable design solutions.

The tentative schedule includes an optional pre-conference session on Thursday, October 8<sup>th</sup> that will feature Rodd Merchant, the VP of Engineering Services and Design Build for JE Dunn Construction's Denver office. He will speak on how his company utilizes BIM, and how the construction industry is leveraging this software with an emphasis on future trends.

The conference will continue Friday, October 9<sup>th</sup> with a variety of speakers including the award winning Canadian architect Marc Boutin, the director of the University of Calgary's School of Architecture and principal of the Marc Boutin Architectural Collaborative, Inc. The work of his firm reflects the philosophy of "imprintable", sensory-based architecture based on direct experience and embracing the elements of light, structure, material and technique. His research and critical practice has focused on the design opportunities that lie at the confluence of different disciplines. *Boutin will explore the importance of collaborative, interdisciplinary design practices given the emergence of a global environmental consciousness and new digital-based design and fabrication processes. A series of design projects will be discussed within the context of the architects' opportunities for both leadership and design innovation.*

Another speaker, Tim Culvahouse, FAIA, is chair of the board of Public Architecture. An architect whose work ranges across practice, education, and publishing, he is the former head of the Department of Architecture, Rhode Island School of Design, and former associate dean for the Schools of Design and Architectural Studies at California College of the Arts. Consulting and [www.culvahouse.net](http://www.culvahouse.net), he offers guidance and resources for effective communication in architecture and design.

Culvahouse will speak about Public Architecture ([www.publicarchitecture.org](http://www.publicarchitecture.org)), a 501(c)(3) charitable organization established in 2002. The organization began with the vision of a single architect—that he, his firm, and the profession have a role to play in affecting social change. That vision is based on a belief that designers have the unique ability to identify problems as opportunities, and that it is our responsibility to use our skills and expertise to advance the public good. Designers' contribution to a more sustainable world can not only foster a healthy planet, but healthy communities as well. More than 500 U.S. architecture firms, ranging from sole practitioners to Perkins & Will and HOK, participate in The 1%, Public Architecture's program encouraging and supporting systematic pro bono service as part of a firm's successful business model, as well as its professional obligation. These firms have pledged over 200,000 hours per year to service in the public interest.

Josh Shelton with Kansas City based el dorado architects will be discussing his firm's multidisciplinary approach to modernism that is changing the face of Kansas City and points beyond. Through the engagement of architecture, urban planning, public art, industrial design, fabrication, and education, the partners at el dorado have developed a shared language capable of tackling a wide range of project typologies and scales. The New York Architectural League included el dorado in the 2008 class of Emerging Voices. The firm's projects have been published on a regular basis, both nationally and abroad.

Also, a speaker from the US Green Building Council will provide an update to members on new rating systems such as Green Build for Schools and Residential LEED status and share some insights into the far reaching implications of these changes. What will be the architect's continuing role within this revised green building structure?

The awards banquet on Friday evening will conclude the activities for this day of the conference. Saturday morning, a general membership meeting will be held. Saturday is also MSU's homecoming, and AIA MT will have tickets available for purchase for the football game. Please contact Connie Dempster for details. We look forward to seeing everyone in Bozeman October 8<sup>th</sup>, 9<sup>th</sup>, and 10<sup>th</sup>!

AIA Montana's  
Annual Fall Conference:  
"Sustainable Practice"

October 8-10, 2009  
Montana State University  
Bozeman, Montana

**"This year's theme,  
Sustainable  
Practice, will focus  
on strategies to  
keep firms  
competitive during  
this economic  
down turn as well  
as emphasis on  
sustainable design  
solutions."**

## These Vendors are Exhibiting at the 2009 Fall Conference!

Only a few vendor booths are available at the 2009 AIA Montana Fall Conference. Space is going quickly! We are still looking for a tailgate sponsor and someone to share in the hosting of the award's reception.

It is not too early to begin making your plans for advertising in this year's annual Montana Architect Magazine. Cecilee is just beginning to make initial contracts with firms, vendors, and allied members. We are hoping

our second issue is bigger and better than the first – AND most thought that was pretty good. Don't get left out – many complained that they were missed. Contact the office if you are interested.

**Malisani, Inc.**  
Great Falls, Montana

**Upstream Wall Designs**  
Big Fork, Montana

**J. K. Lawrence Photography**  
Bozeman, Montana

**Innovative Laboratory Systems**  
Rockford, Minnesota

**Big Sky Acoustics, LLC**  
Helena, Montana

**ASSA Abloys Door Security**  
Aurora, Colorado

**Sierra Pacific Windows**  
Missoula, Montana

**Minot Builders Supply**  
Billings, Montana

**Montana Plans Exchanges**  
Great Falls, Montana

**Unico Systems**  
Helena, Montana

**Montana Contractors Assoc.**  
Helena, Montana

**Pella Windows & Doors**  
Billings, Montana

**Big Sky Insulations/R-Control**  
Belgrade, Montana

**Texteriors**  
Bozeman, Montana

**TMI Storage Systems Corp**  
Dickinson, North Dakota

**Florida Tile**  
Powell, Wyoming

**Gilmore Arch. Blacksmithing**  
Hamilton, Montana

**Malisani, Inc.**  
Great Falls, Montana

**Unico Systems**  
Helena, Montana

**NorthWestern Energy**  
Butte, Montana

**Better Bricks**  
Seattle, Washington

**JCCS, PC**  
Missoula, Montana

**Chicago Metallic Corp**  
Chicago, Illinois

**Tri Jack Design Products Co.**  
Billings, Montana

**Upstream Wall Designs**  
Big Fork, Montana

**Daltile**  
Missoula, Montana

**Formica Corporation**  
Cincinnati, Ohio

**Timberweld Mfg.**  
Billings, Montana

**Eldorado Stone**  
Carnation, Washington

**Vendors will show at the 2009  
Fall Conference in Bozeman on  
Friday—October 9**

*“Vendors add  
quality and value to  
our conference –  
many thanks to all  
from AIA  
Montana!”*



# AIA

Montana Chapter of the  
American Institute of  
Architects

**Entries receiving  
design awards in  
2009 will be  
featured in the 2nd  
Annual Montana  
Architect Magazine**

## 2009 AIA Montana Design Awards Call for Entries

*Dale Nelson, AIA, Senior Director,  
2009 Design Awards Chair*

This is the first Call for Entries for the 2009 Design Awards. This form is available on the AIA Montana Website: [www.aia-mt.org](http://www.aia-mt.org)

Design Awards are due at 3:00 p.m. on Friday–August 28, 2009 to the AIA Montana Office. The Awards will be made at the Awards Banquet on Friday October 9 during the 2009 Fall Conference.

Those entries that receive Awards will be the central focus of the second annual full-color AIA Montana magazine style publication. This publication is scheduled to be available in November of this year.

### **~ CALL FOR ENTRIES ~ 2009 Award of Excellence**

AIA Montana Design Awards Program

*In an effort to expose the work of Montana AIA Architects to the general public as well as our peers, and to recognize outstanding design in our profession, the AIA Montana will sponsor the 2009 AIA Montana Design Awards Program this year.*

*The 2009 AIA Montana Awards Program Committee would like to emphasize that all entrants have an equal opportunity for recognition, regardless of project type, scale or budget. The jury process has been designed to review projects on the basis of individual merit.*

#### **1. SCHEDULE:**

All entries must be received **no later than 3:00 p.m. August 28, 2009**, at the Design Awards Committee address listed below.

The jury will be comprised of a panel of Architects. They will convene in August 2009 to jury the submittals and select the winners. The number and type of awards will be at the sole discretion of the jury.

Awards will be presented to all award recipients on Friday ~ October 9, 2009 at the 2009 AIA Montana Fall Conference in Bozeman, Montana.

#### **2. ELIGIBILITY AND AUTHORSHIP:**

To be eligible for an Award, an entry must be a building or a complex completed since January 1, 2004. "Completion" is synonymous with "substantial completion" as defined in the standard AIA Documents governing construction. Non-built projects are not eligible for this competition.

Submittals will be accepted from individual AIA Montana Chapter members and member firms only and must be submitted by the designing Architect. Submitted projects do not necessarily have to be from within Montana. You may submit multiple projects.

Follow the specified submittal instructions or the jury will not consider them.

When one architect is not the sole author, all other participants substantially contributing to the design of the project must be given credit as part of the submission, regardless of professional discipline.

#### **3. JUDGING CRITERIA:**

A professional jury will evaluate the entries on their own merit. Entries will be judged individually, not in competition with each other. The building type categories are used primarily as an organizing method for the jury process. The primary resources for the jury will be the brief written material and photographs, which are submitted.

#### **4. AWARDS**

Two types of awards are possible. "Honor Award" and "Award of Merit". The Awards Jury shall solely determine the number of awards of each type. A representative of the professional jury will present the awards at the 2009 AIA Montana Fall Conference in Helena, Montana. A copy of the Award Certificate will be made available at the award ceremony or shortly thereafter.

As an organizational tool for the judging process, projects shall be grouped into the following categories:

1. Residential Buildings
2. Office, Commercial and Retail Buildings
3. Educational and Health Care Buildings
4. Institutional and Civic Buildings
5. Hospitality and Recreational Buildings
6. Renovation, Adaptive Reuse and Preservation
7. Other Buildings and Interiors

#### **5. PUBLICITY:**

The AIA Montana Chapter will provide notification of Awards to regional and national publications.

The digital drawings, digital materials, and photographs of each winning entry will be used for unrestricted publicity. All digital photographs, digital materials, and drawings included in the submission must be cleared for reproduction for publicity and for use in articles related to not only this program, but also similar regional, national, and international programs. Entrants are responsible for any royalties, copyright, or photographic fees.

## Design Award Entry—Continued

### **6. ENTRY PROCEDURE:**

All completed submission must be received **no later than 3:00 p.m. August 28, 2009**. The submission date and time will be strictly observed; no exceptions will be made. No entries will be accepted via e-mail.

No entry fee will be refunded for entries, which are disqualified or not completed. Submissions not receiving awards will be returned to entrants by AIA Montana; however, the AIA Montana is not restricted to a specific date of return. All entries must be submitted to:

**AIA Montana Office**  
**PO Box 20996 – Billings, MT**  
**59104**  
 or  
**1629 Avenue D, Suite B6 –**  
**Billings, MT 59102**  
**Phone: 406-259-7300**

Entries will be processed by the Design Awards Committee and forwarded to the jury for review and evaluation. While every effort will be made to protect and return the submissions in good condition, the AIA Montana cannot be responsible for any of the material submitted in the event of loss or damage.

### **7. SUBMISSION REQUIREMENTS:**

Submission requirements have been coordinated with regional AIA awards programs to facilitate and encourage re-submission of entries at the regional level.

For each project, submit a Microsoft PowerPoint™ file containing digital images of the project. PowerPoint files should be submitted on an IBM compatible compact disk (CD) suitable for showing with a standard, IBM compatible front-screen computer projector. Each image should not exceed 1024x768 pixel resolution and 100 dots per inch (DPI) for photos and 200 DPI for drawings,

both in a Jpeg file. Provide one PowerPoint file on one CD per project. The file name should be the same as the project name, (e.g. Artist Loft Housing.ppt). Please do not identify the architect in the file name.

While no limitations are placed on the number of digital images used, each submittal should be concise and of high graphic quality. Please do not include sound, animation, video clips, panorama movies, hyperlinks or links to other files. For all projects except Interior Architecture, a site plan or aerial photography needs to be included with floor plans and other drawings as required. For Renovation/Restoration, indicate pre-existing conditions through plans and/or photographs. For Interior Architecture, include floor plans and a photograph of the building exterior. Include graphic scales and north arrows to ensure a complete understanding of your project. Identify the entry and project name on each CD jewel case and on the CD to ensure the proper handling of your material. Please note that all submitted material will not be returned.

Publicity Photo: For news release and publication purposes, provide one digital photo separately indicated with the file name "Publicity Photo", Dimensions of that image should be 10" on the longest dimension at 250 dpi, saved as a TIFF file in RGB with Adobe 1998 color profiling. By virtue of submitting an entry, you also grant permission to AIA Montana to announce after the contest the photos and project details of honorees by distributing the publicity photo and other images submitted, to be used for news purposes.

**Project Description** (Hard copy - Put Project Name on each page)

**Page 1:** Include a description and an image of the project (up to two pages; with a minimum type size of 12 point). The description should include program requirements, sustainability goals and design solutions. Brief, clear text can be very helpful during the process. The image (a representative photograph or drawing for identification only) must be no larger than 5" x7".

**Do not identify the architect on this sheet.**

**Page 2** Provide a list of digital images, keyed to the numbered sequence in the PowerPoint file. It is not unusual for juries to refer to this list during the judging process.

### **Concealed Identification:**

Completed Concealed Submission Data Sheet contained herein should be placed in an opaque sealed envelope to ensure anonymous judging by the jury and securely attached to the inside face of the back cover or in a sleeve at the back of the binder. All information requested on the one-page Concealed Submission Data Sheet must be provided. Should your submission receive an award, the information provided thereon will be used for news releases, certificates, and an exhibit of the Awards Program. Be sure that it given, as it should be presented.

### **Entry Fee:**

Each submission will require an Entry Fee of \$75.00, made payable to "AIA Montana Design Awards Program". Each entry should include Project Description Sheets (2), one sealed envelope containing Concealed Identification Sheet and one labeled CD (that does not identify the architect).

Use 'Concealed Identification Sheet' provided on page 6 of this newsletter or at the website:

[www.aia-mt.org](http://www.aia-mt.org)

**The Call for Entry  
 can be found on  
 the website at  
[www.aia-mt.org](http://www.aia-mt.org)**

**Entries are due  
 August 28, 2009 by  
 3:00 p.m.  
 In the AIA  
 Montana Office**

2009 Award of Excellence  
AIA Montana Design Awards Program

## CONCEALED SUBMISSION DATA SHEET

NAME OF PROJECT: \_\_\_\_\_

LOCATION OF PROJECT: \_\_\_\_\_

COMPLETION DATE: \_\_\_\_\_

NAME OF ENTRANT: \_\_\_\_\_

OWNER: \_\_\_\_\_

NAMES OF ARCHITECTURE DESIGN TEAM MEMBERS:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

INTERIOR DESIGNER: \_\_\_\_\_

STRUCTURAL CONSULTANT: \_\_\_\_\_

MECHANICAL CONSULTANT: \_\_\_\_\_

ELECTRICAL CONSULTANT: \_\_\_\_\_

LANDSCAPE CONSULTANT: \_\_\_\_\_

PHOTOGRAPHER: \_\_\_\_\_

OTHER: \_\_\_\_\_

I have obtained permission from both the owner and **photographer** to publish information and photographs included in this submission. I am a member of the AIA Montana Chapter.

Signature: \_\_\_\_\_

Name: \_\_\_\_\_

Date: \_\_\_\_\_



The  
2008 Livable  
Community Award  
Recipients are  
Posted at  
[www.aia-mt.org](http://www.aia-mt.org)

This year's  
nominations are  
due  
August 15, 2009.

## Call for Nominations: Livable Community Award

### The Montana Chapter of the American Institute of Architects (AIA) requests nominations for the Livable Community Award.

The award was established in 2008 to recognize individuals, groups and entities that have been instrumental in promoting the development of Livable Communities in Montana. This award is open to all individuals and groups both public and private and is not intended to recognize design professionals. The AIA Executive Board may recognize a design professional for outstanding effort.

### Qualifications/Method of Selection

The AIA Executive Board will consider nominees for Livable Community Award. There is no limit to the amount of recipients of the award annually. Nominees will be considered on their specific individual merit. Current Officers and directors of AIA are *ineligible*.

#### AIA Executive Board members will consider these aspects of the nominee:

*The candidate or candidates shall have demonstrated considerable resolve to promote public awareness and gain support for the development of livable communities. Support of downtown development and growth, walk-ability, public transportation issues, sustainability, public parks and spaces, community planning and implementation as well as exemplary efforts to educate the public and policy makers about the issues are some examples that would qualify a potential candidate. Civic groups, grassroots organizations, a mayor or commissioner downtown organization or a developer are some examples of intended candidates.*

### Nomination Format

Please provide the following biographical information on each nominee:

- Personal information including current address and phone number for the purpose of contacting the nominee(s).
- 500-word or less statement describing why the nominee(s) should be made this award. Be specific. Direct the Board to a website and other press releases for information and supporting information. Include civic, professional achievements, unusual consulting agreements and assignments, and testimonials for consideration by the AIA Board. This statement or parts of this statement maybe used in future press releases and other publications by AIA Montana.

### Presentation

Recipients will receive a medal, plaque and recognition on AIA Montana's website as well as in the newsletter. The award(s) will be announced at the AIA Montana's Annual Fall Conference Banquet on Friday – October 9, 2009 in Bozeman, Montana. The individual Awards will be made in the Nominees' communities.

### Deadline

Nominations must be postmarked no later than August 15, 2008 and sent to this address:

Montana AIA Chapter  
Nomination for the Livable Community Award  
PO Box 20996  
Billings, MT 59104-0996

**Entries postmarked after August 15, 2009 will not be considered.**

## AIA Montana Awards Scholarships at MSU School of Architecture

*Chere LeClair, AIA, Secretary/  
Treasurer and Scholarship Chair*

AIA Montana has continued its support of the MSU School of Architecture, again awarding scholarships this spring. AIA Montana, through the generous donations of both members and vendors, and through matching funds from AIA National was able to provide \$4,000 worth of scholarships this year! AIA Montana would like to extend a sincere thank you to all that have made these scholarships possible.

The following students each received a scholarship of \$1,000: Yuki Fujii, Shelby

Hinchliff, Nick Diggins, and Katie Forster. These scholarships were presented to



Pictured (L to R): Steve Juroszek, Nick Diggins, Katie Forster, Shelby Hinchliff, Yuki Fujii and Chere LeClair

the students at the annual School of Architecture awards luncheon held April 28 in Bozeman.

The committee members made their scholarship selections based upon financial need, commitment to the school as

demonstrated by their personal service to AIAS in particular, their potential for future contributions to the profession, and the likelihood they will contribute to the profession in our state. The committee was very impressed by the caliber of all of the students who were interviewed and felt this group represented exceptional candidates, reflecting positively upon the school as a whole.

Lisa Sukut, Shannon Peterson, and Chere LeClair served on the AIA Montana Scholarship Committee.

AIA Montana's  
Scholarship Committee:  
Chere LeClair, Chair  
Lisa Sukut  
Shannon Peterson

## The Montana Architect - AIA Montana's Annual Magazine

The Montana Architect is published annually with a circulation of more than 1,500 per issue. Last year was AIA Montana's premiere issue – the issue was well received. This second issue promises to be even larger and better.

Cecilee Shull of NewslettersInk will again serve

as AIA Montana's Sales Representative. Cecilee can be reached at 1800-639-0465 or at [cecilee@newslettersink.net](mailto:cecilee@newslettersink.net)

The magazine will include a complete listing of all AIA Montana Memberships, this year's design award winners, firm profiles, technology in design and construction,

sustainability practices, how to add value and relevancy to client services and much more. The publication serves to strengthen the relationship between AIA Montana, its members, vendors, and others concerned with the built environment. This is a valuable marketing tool for all AIA Montana Members!



**MONTANA CHAPTER OF THE  
AMERICAN INSTITUTE OF  
ARCHITECTS**

Primary Address of Business  
1629 Avenue D, Suite B6 (59102)  
PO Box 20996  
Billings, MT 59104-0996

Phone: 406-259-7300  
E-mail: [aia@assoc-mgt.com](mailto:aia@assoc-mgt.com)



**The AIA Mission Statement:**

**The American Institute of Architects is the voice of the architecture profession dedicated to serving its members, advancing their values and improving the quality of the built environment.**

**Through a culture of innovation, the American Institute of Architects empowers its members and inspires creation of a better built environment.**

**2009 EXECUTIVE BOARD**

Jeffrey S. Sandholm, President  
[jsandholm@dowlingsandholm.com](mailto:jsandholm@dowlingsandholm.com)

David P. Koel, Junior Director  
[davidk@ctagroup.com](mailto:davidk@ctagroup.com)

Kent C. Bray, President-Elect  
[kentb@ctagroup.com](mailto:kentb@ctagroup.com)

Lisa M. Sukut, Incoming Director  
[lisa@schutzfoss.com](mailto:lisa@schutzfoss.com)

Chere LeClair, Secretary/Treasurer  
[chereleclair@yahoo.com](mailto:chereleclair@yahoo.com)

Shannon R Peterson, Assoc AIA Director  
[shannonp@stagroup.com](mailto:shannonp@stagroup.com)

Dale E. Nelson, Senior Director  
[dale@nelsonarchitects.org](mailto:dale@nelsonarchitects.org)

Mike W. Dowling, Immed. Past Pres.  
[mdowling@dowlingsandholm.com](mailto:mdowling@dowlingsandholm.com)

**Montana Chapter of the American Institute of Architects was founded on June 4, 1921.**

## From the AIA Montana Office

Continuing Education is a great way to take your career or your firm in a new direction. Have you or your firm been too busy to consider moving into a different area design expertise? Now might be the time to strike out!

The current lists of AIA Contract Documents are available at the website: [www.aia-mt.org](http://www.aia-mt.org) There are two lists – one for members and one for non-members. There have been many updated and new documents during this past year – check to make sure that you are using the most current and supported Contract Documents. For those of you using of the “Document ON-DEMAND” link on the AIA Montana website – this future will be down while AIA National locates a new company to provide these services. You may still order the paper documents here at the AIA Montana Office or you may wish to visit [www.aia.org](http://www.aia.org) and explore the possibility of using the full electronic document feature.

AIA National recently upgraded their Continuing Education program to reflect the new Sustainability requirements effective for membership on January 1 of this year. The upgrade for the most part went smoothly. Some of the self-reported LUs did not transfer as smoothly. AIA National was hard at work restoring these but it would be a very good idea to check and make sure none of your units are missing.

Inside this issue is the 2009 AIA Montana Design Awards Call for Entries–this form has also been posted to the website. Some of you have indicated that business is slower this year – this would be a great time to submit some of

those design projects that over the past 5-years you were just too busy to pull together – toot your own horn! Entries are due August 28 by 3:00 p.m. at the AIA Montana Office.

Need another marketing idea? Submit someone deserving for the Livable Community Award. The Nomination form can be found inside this issue and at the website. Reaching out–getting out is just another way to market your services.

Connie Dempster  
AIA Montana Office  
406-259-7300  
[aia@assoc-mgt.com](mailto:aia@assoc-mgt.com)